

Was in ROTC at Stanford, so had a two-year commitment to the Army, deferred to January 1969, allowing me to graduate from YLS.

Most of us entering the military in those days knew we were eventually headed to Vietnam, in my case as a lieutenant in the intelligence branch. After basic training, we were sent for a short course in intelligence school, which was supposed to prepare us to recruit agents among Vietnamese villagers and learn the identity of undercover Viet Cong operatives, but without any language training at all!

In Vietnam, the Army decided they needed me more as a lawyer—counsel in court martials—than as a spy. I think it turned out to be a good decision for both of us. I was a young, pretty inexperienced lawyer, but I was a better lawyer than I would have been a spy. The job took me to various places in Vietnam and gave me good experience in the bargain. I also developed the opinion that military justice didn't deserve the bad rap it had. I served primarily as defense counsel and my clients received the full benefit of constitutional defenses in a war zone as if they were home, together with a range of pre-trial screens that doesn't exist in civilian criminal justice.

After a few years back at Debevoise, I went to work for TRW in Cleveland, a diversified company with interests in auto parts manufacturing, defense, space, and electronics -- engaging me in many different legal specialties. More at Goodyear, 1995-2009 as General Counsel.

Memories of business environments where lawyers' advice is respected and followed and of colleagues who were smart, conscientious, and—for the most part—warm and friendly people.

Traveling -- including a return to Vietnam.